

WEBVTT

1

00:00:00.185 --> 00:00:01.245

That's a lot to think about.

2

00:00:01.345 --> 00:00:03.365

And I have not joined SFTE yet,

3

00:00:04.185 --> 00:00:05.525

but I'll certainly look into that.

4

00:00:05.585 --> 00:00:09.285

My, my cube mate is A SFT. There you go.

5

00:00:10.875 --> 00:00:12.165

Okay, so we are a little bit

6

00:00:12.165 --> 00:00:13.245

ahead of schedule, so that's good.

7

00:00:13.905 --> 00:00:18.405

Uh, next presentation up is simplifying the test hazard

8

00:00:18.845 --> 00:00:21.285

analysis by Taylor Oxford from Honda

9

00:00:22.065 --> 00:00:23.845

Taylor is the test

10

00:00:23.845 --> 00:00:27.445

and evaluation manager, uh, at HRI currently working

11

00:00:27.515 --> 00:00:28.885

with their EVOL project.

12

00:00:29.335 --> 00:00:31.005

After graduating from Georgia Tech,

13

00:00:31.065 --> 00:00:33.965

Taylor started his tour in Wichita at Cessna,

14

00:00:33.965 --> 00:00:35.405

where he worked as a flight controls

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00:00:35.605 --> 00:00:36.685

engineer and a loads engineer.

16

00:00:37.765 --> 00:00:40.285

Received his master's degree in control law from Wichita

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00:00:40.285 --> 00:00:43.085

State, and Taylor worked for Gulfstream Aerospace

18

00:00:43.105 --> 00:00:46.085

for several years as an FTE Aircraft Project Lead

19

00:00:46.085 --> 00:00:47.245

and FTE group lead.

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00:00:47.245 --> 00:00:50.525

Prior to moving to Honda, he has a family of seven,

21

00:00:50.525 --> 00:00:53.085

which OCC occupies his, uh, time outside of work.

22

00:00:53.145 --> 00:00:57.285

So Nathan, uh, or Nathaniel, I don't know what it is.

23

00:00:57.285 --> 00:01:00.525

With the Gulfstream FTEs and the huge families.

24

00:01:00.525 --> 00:01:01.685

There's probably something in the water.

25

00:01:01.965 --> 00:01:03.965

Savannah, I don't know. We're competing. Yeah. Alright.

26

00:01:04.985 --> 00:01:06.765

Uh, here you go over Taylor. Thank you.

27

00:01:12.745 --> 00:01:14.125

All right. Good morning everyone.

28

00:01:14.745 --> 00:01:19.645

Um, so moving over to Honda Research Institute.

29

00:01:19.905 --> 00:01:23.445

We move along the startups, um,

30

00:01:23.735 --> 00:01:28.285

going into ev toll different from, uh, the tour that most

31

00:01:28.285 --> 00:01:29.645

of you got to see with the Honda Jet.

32

00:01:29.745 --> 00:01:33.045

So, you know, we're going into something that's, you know,

33

00:01:33.045 --> 00:01:34.565

just a bit different.

34

00:01:34.825 --> 00:01:37.525

So we got the opportunity to think about

35

00:01:37.665 --> 00:01:39.365

how we do all of our processes.

36

00:01:39.985 --> 00:01:42.365

Um, do we wanna just steal

37

00:01:42.705 --> 00:01:45.565

or leverage what you know, hacky has already done before

38

00:01:45.805 --> 00:01:48.405

'cause it's a sister company, or do we need to take the time

39

00:01:48.465 --> 00:01:52.165

to really look at how we do things, um,

40

00:01:52.705 --> 00:01:55.645

and tailor it specifically to the areas

41  
00:01:55.675 --> 00:01:56.845  
that we're working in,

42  
00:01:57.015 --> 00:01:59.485  
which are just a little bit different now.

43  
00:01:59.665 --> 00:02:01.845  
You know, many of you think about things like

44  
00:02:02.315 --> 00:02:03.605  
test hazard analysis.

45  
00:02:03.665 --> 00:02:04.965  
Oh, how do you simplify that?

46  
00:02:04.965 --> 00:02:06.405  
That's already something that's, you know,

47  
00:02:06.705 --> 00:02:09.925  
really simple, right?

48  
00:02:10.195 --> 00:02:12.845  
Most of you could do this in your sleep. You do it for fun.

49  
00:02:13.825 --> 00:02:16.805  
We have all different types. How do we do these?

50  
00:02:16.875 --> 00:02:18.205  
This is what our looks like.

51  
00:02:18.665 --> 00:02:21.605  
Um, I was even going through the airport the other day

52  
00:02:21.665 --> 00:02:24.805  
and some people are just like really into tpha.

53  
00:02:25.405 --> 00:02:28.965  
I picked up the Tom Huffs test hazard

54  
00:02:29.485 --> 00:02:30.685

analysis crossword puzzle.

55

00:02:31.225 --> 00:02:33.525

So many of you know Tom Huff.

56

00:02:33.545 --> 00:02:37.285

He is really into explaining why causes and hazards

57

00:02:37.285 --> 00:02:38.765

and the differences between the two.

58

00:02:39.265 --> 00:02:42.125

Um, and since we're, you know, a little ahead of schedule,

59

00:02:42.225 --> 00:02:45.045

you guys won't mind if I do one real quick, right?

60

00:02:45.795 --> 00:02:50.565

Okay. So let's see here. I've got a three letter.

61

00:02:51.575 --> 00:02:56.405

Let's see. Last letter is s says helicopter descent rate.

62

00:02:56.865 --> 00:03:01.805

Hazard. Ah, vortex ring state. Okay. VRS.

63

00:03:01.945 --> 00:03:04.365

Got it. Alright, I'll just fill that in real quick. Okay.

64

00:03:04.395 --> 00:03:08.365

Alright. Thank you for taking my time. Let me take the time.

65

00:03:09.345 --> 00:03:11.925

But you know, how much can really go into this

66

00:03:12.385 --> 00:03:13.445

one page document?

67

00:03:13.865 --> 00:03:15.685

You know, everything's really condensed.

68

00:03:16.475 --> 00:03:18.805

Sometimes you try to squeeze too much in,

69

00:03:18.825 --> 00:03:22.915

you shrink the font down, a lot can go into it.

70

00:03:23.135 --> 00:03:25.675

So that's the thing that we really started thinking about is

71

00:03:26.135 --> 00:03:27.635

we could do this a little bit better.

72

00:03:27.975 --> 00:03:29.435

We have a new organization

73

00:03:29.975 --> 00:03:32.195

who doesn't necessarily have the formal

74

00:03:32.255 --> 00:03:33.395

flight test training.

75

00:03:33.815 --> 00:03:38.675

Um, we use the same process for flight test articles

76

00:03:38.695 --> 00:03:40.115

as for ground test articles.

77

00:03:40.535 --> 00:03:42.235

Um, it makes it simpler

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00:03:42.335 --> 00:03:45.675

for the organization if we don't have multiple things going

79

00:03:45.695 --> 00:03:47.515

on for how we do all of our stuff.

80

00:03:49.055 --> 00:03:52.515

We make it easy and not feel like a burden for everyone.

81

00:03:53.015 --> 00:03:57.475

Um, easily, especially the less experienced, um,

82

00:03:57.495 --> 00:04:00.115

flight test engineers can really become concerned

83

00:04:00.455 --> 00:04:04.115

and just kind of turn off when we start arguing about little

84

00:04:04.275 --> 00:04:05.355

nitpicky type of things.

85

00:04:05.735 --> 00:04:06.795

So we wanted to make sure

86

00:04:06.795 --> 00:04:08.555

that it doesn't feel like a burden for them.

87

00:04:09.015 --> 00:04:10.915

Um, and we wanted to make it, uh,

88

00:04:10.915 --> 00:04:13.315

I believe somebody from the, uh,

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00:04:14.345 --> 00:04:17.835

this conference last year mentioned that we wanna make it

90

00:04:17.835 --> 00:04:20.195

so it's easier to follow the process than

91

00:04:20.195 --> 00:04:22.475

to just act like you're following the process.

92

00:04:23.255 --> 00:04:24.595

So that, that's one of the main goals

93

00:04:24.595 --> 00:04:26.155

that we are trying to achieve as well.

94

00:04:27.335 --> 00:04:30.475

And again, we don't wanna focus too much on the details,

95

00:04:31.455 --> 00:04:34.475

you know, does this change actually make us safer?

96

00:04:34.775 --> 00:04:37.475

Was a question that we want to continually ask ourself.

97

00:04:38.455 --> 00:04:40.995

So of course we gotta start with some definition of terms.

98

00:04:41.655 --> 00:04:43.235

I'm not gonna go through that here.

99

00:04:43.535 --> 00:04:46.115

So everybody can go, you can go to the FA order yourself

100

00:04:46.135 --> 00:04:47.355

as a great list

101

00:04:47.735 --> 00:04:50.675

and lots of definitions there for you to go through.

102

00:04:51.135 --> 00:04:54.515

Um, please do so at your leisure. We have a method.

103

00:04:54.815 --> 00:04:56.595

So everybody loves a good flow chart.

104

00:04:56.615 --> 00:04:57.955

You guys in the back, I'm sorry,

105

00:04:58.015 --> 00:04:59.115

you probably can't see this.

106

00:04:59.505 --> 00:05:01.515

Dave, can you put on your glasses there?

107

00:05:01.685 --> 00:05:05.155

Maybe you could see it. Um, of course we go through,

108

00:05:05.175 --> 00:05:08.195



we analyze and then at the very end,

109

00:05:08.195 --> 00:05:11.475

after we've documented, we go to our safety review board.

110

00:05:11.475 --> 00:05:15.195

We go to, um, those advocates that we bring in to help us.

111

00:05:15.535 --> 00:05:16.995

And we get them to look at it

112

00:05:16.995 --> 00:05:19.955

and make sure that hey, you're, we're seeing everything,

113

00:05:19.965 --> 00:05:22.115

we're seeing all the different possibilities here.

114

00:05:22.375 --> 00:05:24.315

And if we didn't, then we go back

115

00:05:24.855 --> 00:05:26.915

and we look at how we can mitigate again,

116

00:05:26.975 --> 00:05:29.875

how we can make our emergency procedures better.

117

00:05:32.565 --> 00:05:36.265

Now the question for us always is what's acceptable risk?

118

00:05:38.125 --> 00:05:41.105

So it can be different depending on the

119

00:05:41.465 --> 00:05:42.585

situation you're in, right?

120

00:05:43.035 --> 00:05:46.225

Doing maybe traditional certification level flight testing.

121

00:05:46.895 --> 00:05:48.465

Very different than doing new

122

00:05:48.485 --> 00:05:52.185  
and novel testing on a, you know, drone

123

00:05:52.185 --> 00:05:53.785  
that's less than 55 pounds.

124

00:05:54.405 --> 00:05:57.965  
So it can always be different severity.

125

00:05:58.785 --> 00:06:02.085  
One of the things we really talk about is the consequence.

126

00:06:02.225 --> 00:06:05.445  
If a hazard occurs, what does that actually mean?

127

00:06:06.195 --> 00:06:10.885  
What is the difference between, you know, a vehicle crashing

128

00:06:10.885 --> 00:06:12.205  
and losing a human life?

129

00:06:12.665 --> 00:06:14.165  
You know, those are actually things that you have

130

00:06:14.165 --> 00:06:16.445  
to talk about and think about in this forum.

131

00:06:17.785 --> 00:06:20.365  
So we get this traditional simple

132

00:06:20.365 --> 00:06:21.805  
definition with just words.

133

00:06:22.065 --> 00:06:24.565  
Um, I believe this comes out of the 40 40 26.

134

00:06:25.265 --> 00:06:29.085  
Um, then I also pulled another eye chart for you in the back

135

00:06:29.145 --> 00:06:30.565

of the Air Force manual.

136

00:06:30.865 --> 00:06:35.485

Um, why I wanna highlight on this one is specifically

137

00:06:35.995 --> 00:06:39.825

they say that if you lose a UAV

138

00:06:39.825 --> 00:06:43.185

of a certain category, that's less than, um,

139

00:06:43.285 --> 00:06:45.825

for them \$2.5 million.

140

00:06:46.285 --> 00:06:50.825

It actually cannot be a catastrophic hazard by definition.

141

00:06:51.725 --> 00:06:54.705

So you start thinking it's like, oh, well

142

00:06:56.055 --> 00:06:58.435

the severity may not be as much as we thought.

143

00:06:58.535 --> 00:07:00.755

You know, this helps level set some

144

00:07:00.755 --> 00:07:01.915

of these things that we think about.

145

00:07:02.495 --> 00:07:05.275

Um, now what about your business reputation?

146

00:07:06.095 --> 00:07:09.875

So I work for Honda. Honda while we make a Honda jet.

147

00:07:10.415 --> 00:07:14.475

We aren't necessarily known for making aircraft.

148

00:07:14.525 --> 00:07:16.355

We're now known for making vehicles.

149

00:07:17.015 --> 00:07:18.315

If I do something

150

00:07:18.735 --> 00:07:21.995

and I cause something that ends up being on the news,

151

00:07:22.265 --> 00:07:26.515

that results in an NTSB investigation, is that something

152

00:07:26.545 --> 00:07:27.835

that is actually going

153

00:07:27.835 --> 00:07:30.355

to hurt the larger company as a whole?

154

00:07:30.895 --> 00:07:33.635

So interesting things you have to consider for those

155

00:07:33.635 --> 00:07:35.395

of you in the startup world.

156

00:07:35.855 --> 00:07:37.995

Um, if you lose a vehicle,

157

00:07:38.975 --> 00:07:41.035

do you lose the company?

158

00:07:42.055 --> 00:07:44.915

So vehicles very expensive to produce.

159

00:07:45.335 --> 00:07:48.715

You know, the repairs that you have to do

160

00:07:48.715 --> 00:07:50.795

to your vehicle could actually bankrupt you.

161

00:07:50.935 --> 00:07:53.395

It could be one of those things that investors look at

162

00:07:53.415 --> 00:07:57.195

and say, you know, I'm not really thinking

163

00:07:57.195 --> 00:07:58.875

that I'm gonna invest in your product.

164

00:07:59.175 --> 00:08:00.835

I'm gonna go over here to someone else.

165

00:08:01.975 --> 00:08:04.875

So those are all things we have to think about.

166

00:08:05.015 --> 00:08:07.755

So our box ends up a little bit differently.

167

00:08:08.495 --> 00:08:11.595

We end up putting things like not just the human

168

00:08:11.775 --> 00:08:13.995

and the test asset, which are always in there,

169

00:08:14.335 --> 00:08:15.955

but we start talking about the business

170

00:08:15.955 --> 00:08:17.995

reputation outside equipment.

171

00:08:18.015 --> 00:08:21.195

We start looking at, you know, does a human not just

172

00:08:21.335 --> 00:08:23.155

for the people on board the aircraft,

173

00:08:23.215 --> 00:08:24.595

but for those around it

174

00:08:25.095 --> 00:08:29.235

or for those that, um, you know, may just be outside

175

00:08:29.235 --> 00:08:30.235

of your property.

176

00:08:30.455 --> 00:08:32.475

Is there an issue that we need to consider?

177

00:08:32.815 --> 00:08:35.635

Do we need to put them into our severity discussion as well?

178

00:08:38.375 --> 00:08:39.715

Now, how do you define probability?

179

00:08:39.735 --> 00:08:41.355

You know, we're starting with these basics

180

00:08:41.615 --> 00:08:42.755

and working through them.

181

00:08:43.935 --> 00:08:46.835

All right? So then this is from the air force. Again.

182

00:08:47.105 --> 00:08:50.555

They have a good description there of what could be,

183

00:08:50.855 --> 00:08:51.875

and we get some numbers.

184

00:08:52.745 --> 00:08:55.365

Then you start getting into some of the, uh,

185

00:08:55.395 --> 00:08:57.525

more traditional SIF safety numbers.

186

00:08:57.745 --> 00:08:59.405

So how does this apply?

187

00:08:59.865 --> 00:09:03.845

Um, how do I get a negative 10th improbable

188

00:09:03.845 --> 00:09:04.885

hazard going on?

189

00:09:05.345 --> 00:09:06.685

Um, this is new and novel.

190

00:09:07.565 --> 00:09:09.365

I don't know how I actually get there.

191

00:09:09.615 --> 00:09:11.245

Maybe we do a time-based,

192

00:09:11.425 --> 00:09:15.405

but you know, this one, it's like every a thousand years

193

00:09:16.225 --> 00:09:17.725

for extremely improbable.

194

00:09:17.985 --> 00:09:21.125

Um, we're gonna fly this thing for maybe a total

195

00:09:21.225 --> 00:09:22.245

of a hundred hours.

196

00:09:23.025 --> 00:09:26.725

Um, does this really apply to what we're doing?

197

00:09:27.385 --> 00:09:29.605

So we end up with just definitions.

198

00:09:29.605 --> 00:09:30.965

We don't put numbers on it

199

00:09:30.965 --> 00:09:33.885

because numbers are very difficult to calculate.

200

00:09:34.195 --> 00:09:37.645

With early stage vehicles, we start going into

201

00:09:38.535 --> 00:09:40.285

using professional judgment.

202

00:09:40.665 --> 00:09:45.485

Um, we bring in people that even if we don't have the um,

203

00:09:46.425 --> 00:09:49.245

really the relevant people, we can bring those in

204

00:09:49.245 --> 00:09:51.125

through the non advocate reviews.

205

00:09:51.665 --> 00:09:53.405

Um, we have hired people

206

00:09:53.405 --> 00:09:55.885

that do have experience within flight testing.

207

00:09:56.425 --> 00:09:58.525

Um, they help us.

208

00:09:59.105 --> 00:10:02.605

The, this is the ha um, the hair standing on the back

209

00:10:02.605 --> 00:10:04.485

of your neck type situations.

210

00:10:05.025 --> 00:10:07.485

We review, we analyze, we try to go

211

00:10:07.485 --> 00:10:10.285

through all the different, um, facets.

212

00:10:10.465 --> 00:10:13.165

And we kinda get this squishy

213

00:10:13.565 --> 00:10:16.565

because we can't define number, but how we feel about it.

214

00:10:19.125 --> 00:10:21.545

Now, going into hazard identification,

215

00:10:21.815 --> 00:10:23.025

this is always a fun one.

216

00:10:23.365 --> 00:10:27.025



Um, we make sure we say we're not gonna start with

217

00:10:27.045 --> 00:10:28.065

how we've done this

218

00:10:28.065 --> 00:10:31.185

before, even though we did a test

219

00:10:31.795 --> 00:10:33.505

maybe just a few weeks ago.

220

00:10:34.565 --> 00:10:37.945

We need to go through it and re go through our process.

221

00:10:38.075 --> 00:10:39.385

Let's think about this differently.

222

00:10:39.655 --> 00:10:42.985

This test could be slightly different in the ways that,

223

00:10:43.445 --> 00:10:47.305

you know, it ends up turning out if you're developing new

224

00:10:47.305 --> 00:10:48.385

technologies as well.

225

00:10:48.685 --> 00:10:50.225

You may have never have done this before.

226

00:10:50.225 --> 00:10:52.505

It's not like you're just testing something off the shelf

227

00:10:52.815 --> 00:10:56.265

from a vehicle, um, that did this test 20 years ago.

228

00:10:56.515 --> 00:10:58.865

These are new and novel type situations.

229

00:11:00.805 --> 00:11:02.265

We of course, you know, go

230  
00:11:02.265 --> 00:11:04.625  
to the flight test safety committee website

231  
00:11:04.625 --> 00:11:05.945  
and we pull out references

232  
00:11:06.365 --> 00:11:08.025  
and they talk about brainstorming.

233  
00:11:08.085 --> 00:11:10.785  
So feel free to use this resource that's on there.

234  
00:11:11.045 --> 00:11:12.465  
We use it as well. Okay?

235  
00:11:12.465 --> 00:11:16.695  
I'll walk you through how to do that brainstorming.

236  
00:11:16.955 --> 00:11:18.175  
That's what focus on.

237  
00:11:18.175 --> 00:11:20.055  
We gotta think of all the different possibilities.

238  
00:11:20.115 --> 00:11:21.935  
We get all the important people

239  
00:11:22.155 --> 00:11:23.215  
and room, the people

240  
00:11:23.235 --> 00:11:25.855  
who design the system, who know the system.

241  
00:11:26.875 --> 00:11:28.015  
We spend some time trying

242  
00:11:28.015 --> 00:11:31.735  
to pry out the details from those control law engineers

243  
00:11:31.755 --> 00:11:34.605

who you know, they just know it all.

244

00:11:35.185 --> 00:11:36.805

So you have to extract it.

245

00:11:36.805 --> 00:11:38.165

They just dunno how to communicate it.

246

00:11:38.165 --> 00:11:39.165

They just easy for them.

247

00:11:40.915 --> 00:11:42.805

Then you go into doing your research.

248

00:11:43.185 --> 00:11:45.605

So you do this brainstorming, then you go,

249

00:11:45.665 --> 00:11:46.965

you put all the things behind it.

250

00:11:46.965 --> 00:11:49.485

You go look at, well at one point we

251

00:11:49.485 --> 00:11:50.565

looked at the NASA database.

252

00:11:50.565 --> 00:11:52.845

We can't do that anymore. But we go through

253

00:11:53.065 --> 00:11:56.005

and we're trying to find all the different pieces and parts.

254

00:11:56.055 --> 00:11:58.565

We'll do look at accident investigations,

255

00:11:59.185 --> 00:12:00.645

um, all kinds of things.

256

00:12:01.665 --> 00:12:04.565

And this does include looking at what you did before

257

00:12:04.565 --> 00:12:06.565  
because that's important as well.

258

00:12:06.565 --> 00:12:07.845  
That is part of your research.

259

00:12:09.865 --> 00:12:11.925  
Now, some of you might be saying,

260

00:12:11.925 --> 00:12:13.805  
why don't just cut and paste, right?

261

00:12:13.825 --> 00:12:16.165  
That's easy. You know, we can just go through it.

262

00:12:16.195 --> 00:12:18.485  
Well, this came to me the other day.

263

00:12:18.625 --> 00:12:22.565  
Um, I decided that I was going to pick up

264

00:12:22.565 --> 00:12:25.125  
and start playing Mario Brothers three.

265

00:12:25.215 --> 00:12:27.485  
Again, hadn't done it in a long time.

266

00:12:27.705 --> 00:12:29.725  
You know, it's been several decades

267

00:12:30.385 --> 00:12:32.605  
at Middle East since I've actually played this game.

268

00:12:32.945 --> 00:12:35.485  
But, you know, I got some stuff lodged back here.

269

00:12:35.675 --> 00:12:39.685  
Shouldn't be too bad. Um, I go through, I get into the game.

270

00:12:40.265 --> 00:12:41.925

Um, I'm just starting out.

271

00:12:42.005 --> 00:12:43.245

I kind of, it's coming back to me.

272

00:12:43.645 --> 00:12:47.925

I get to um, the uh, the third kind of level I remember,

273

00:12:47.925 --> 00:12:49.605

oh yeah, there's a secret here.

274

00:12:50.105 --> 00:12:53.285

So I follow the secret. I get what's called a warp whistle.

275

00:12:53.505 --> 00:12:56.445

So for any of you, those who may remember, um,

276

00:12:56.835 --> 00:12:59.205

warp whistles allow you to go to this place

277

00:12:59.345 --> 00:13:01.765

and choose which level you want to go to.

278

00:13:02.345 --> 00:13:05.845

So as a tester, now I'm considering it's like, okay, well

279

00:13:05.845 --> 00:13:07.845

where are the different hazards associated with going

280

00:13:07.845 --> 00:13:08.965

to these different levels?

281

00:13:09.145 --> 00:13:10.925

How do I choose which one to go to?

282

00:13:11.425 --> 00:13:15.405

Um, it's been again, years since I've played this game,

283

00:13:15.545 --> 00:13:17.045

so not really sure,

284  
00:13:17.265 --> 00:13:19.645  
but I remember that, oh, level two's the desert

285  
00:13:19.745 --> 00:13:22.445  
and has that really sun thing that follow you around.

286  
00:13:22.445 --> 00:13:24.285  
That's really annoying. So I don't want that.

287  
00:13:24.865 --> 00:13:28.445  
Um, level three is a water world

288  
00:13:28.445 --> 00:13:30.605  
and those are just terrible in all Mario games.

289  
00:13:30.665 --> 00:13:31.685  
So I'm gonna avoid that.

290  
00:13:32.105 --> 00:13:34.405  
So I, I kind of remember level four.

291  
00:13:34.725 --> 00:13:36.605  
I think I might go with that one.

292  
00:13:36.945 --> 00:13:39.125  
Um, 'cause it's really just everything bigger

293  
00:13:39.515 --> 00:13:40.805  
than the initial level.

294  
00:13:40.825 --> 00:13:42.165  
So it should just be the same, right?

295  
00:13:43.345 --> 00:13:46.405  
So then I have to deploy my mitigation.

296  
00:13:46.545 --> 00:13:48.045  
So in Mario you have lots

297  
00:13:48.045 --> 00:13:49.925

of different mitigations you can select from.

298

00:13:50.525 --> 00:13:53.125

I chose the leaf 'cause it's a pretty good standard one.

299

00:13:53.405 --> 00:13:54.405

Starting off with that level.

300

00:13:54.985 --> 00:13:57.205

And here we go, starting off

301

00:13:58.105 --> 00:13:59.975

World four, right there at the beginning.

302

00:14:01.595 --> 00:14:06.055

Now this is all based on similar patterns

303

00:14:06.055 --> 00:14:09.055

that repeat themselves over and over and over and over again.

304

00:14:10.235 --> 00:14:12.525

This game, you know, you played it forever.

305

00:14:12.785 --> 00:14:14.085

The patterns just repeat.

306

00:14:14.265 --> 00:14:15.685

That's allowed so many of us

307

00:14:15.685 --> 00:14:16.845

to be really good at video games

308

00:14:17.075 --> 00:14:20.245

because it was just pattern recognition and you can remember

309

00:14:20.245 --> 00:14:22.245

and every time you played the game it was the same.

310

00:14:22.865 --> 00:14:25.685

But I started thinking, what happens if you started here

311  
00:14:27.145 --> 00:14:31.045  
or here or here or some other random spot?

312  
00:14:32.325 --> 00:14:34.195  
Would it change the mitigations

313  
00:14:34.265 --> 00:14:36.475  
that I put in place that I selected?

314  
00:14:36.745 --> 00:14:40.075  
Because it ends up slightly different than

315  
00:14:40.335 --> 00:14:41.555  
how I remembered it.

316  
00:14:42.455 --> 00:14:44.115  
So really simple example,

317  
00:14:44.575 --> 00:14:48.395  
but kind of helps to illustrate why you should avoid that.

318  
00:14:48.855 --> 00:14:50.795  
Trying to just copy and paste

319  
00:14:50.795 --> 00:14:52.725  
or do it like we did the last time.

320  
00:14:54.355 --> 00:14:58.205  
Alright, risk level again, simple breaking it down.

321  
00:14:58.795 --> 00:15:00.245  
When do you assess risk?

322  
00:15:00.425 --> 00:15:02.485  
Pre-litigation, post mitigation,

323  
00:15:02.485 --> 00:15:04.405  
different documentation depending on

324  
00:15:04.405 --> 00:15:07.005



who puts it out says you should do one or the other.

325

00:15:08.065 --> 00:15:10.405

We said do both. That's the easy way

326

00:15:10.665 --> 00:15:12.285

and it makes a lot of sense for us.

327

00:15:13.025 --> 00:15:16.045

You know, pre mitigation sets the level of oversight.

328

00:15:16.665 --> 00:15:20.325

If we have something that's medium, that's high, this means

329

00:15:20.355 --> 00:15:22.445

that we have to go get those outside reviewers.

330

00:15:22.635 --> 00:15:24.085

It's not just gonna be easy.

331

00:15:24.465 --> 00:15:26.725

We need to make sure that we're covering all our bases

332

00:15:26.725 --> 00:15:28.645

and we need the people to help us do that.

333

00:15:29.585 --> 00:15:34.565

But if we mitigate something down, do we really need

334

00:15:34.565 --> 00:15:39.125

to function when we get to test as it was a high risk test.

335

00:15:39.665 --> 00:15:42.245

If we have crew duty requirements that allow us to,

336

00:15:42.265 --> 00:15:44.445

to fly a little longer, to do a little bit more

337

00:15:45.065 --> 00:15:47.965

and we brought these things down to a low level,

338  
00:15:48.715 --> 00:15:50.325  
then why shouldn't we be able to do that?

339  
00:15:51.905 --> 00:15:56.045  
And we always stated that if at one point we're like, Hey,

340  
00:15:56.585 --> 00:15:59.245  
you know, I know we got this post mitigation down here

341  
00:15:59.245 --> 00:16:02.645  
to low, but we, this just doesn't feel right.

342  
00:16:02.645 --> 00:16:04.925  
We always have the ability to bring it up

343  
00:16:05.475 --> 00:16:06.805  
just on the gut feel.

344  
00:16:07.135 --> 00:16:09.685  
Can't bring it down by gut feel, but can bring it up.

345  
00:16:11.785 --> 00:16:13.325  
So another quick example.

346  
00:16:13.665 --> 00:16:15.365  
Go back to the vortex ring state

347  
00:16:15.365 --> 00:16:18.005  
that we got in the crossword puzzle from e earlier.

348  
00:16:18.425 --> 00:16:21.365  
Um, we gotta determine the operational syn rate capabilities

349  
00:16:21.665 --> 00:16:23.885  
of an EV toll aircraft.

350  
00:16:24.385 --> 00:16:27.565  
So as we're descending new novel aircraft, lots

351  
00:16:27.565 --> 00:16:30.165

of rotors still have to deal with the vortex ring state,

352

00:16:30.165 --> 00:16:31.285

like the helicopter guys.

353

00:16:31.905 --> 00:16:34.045

We gotta go in to figure out where

354

00:16:34.045 --> 00:16:35.525

that operational limit is.

355

00:16:36.825 --> 00:16:40.405

But CFD says, Hey, that test point you wanna do,

356

00:16:41.135 --> 00:16:44.485

we're predicting that Vortex re state is just beyond that.

357

00:16:45.155 --> 00:16:49.575

And all of us are like, ooh, CFD that's based on what

358

00:16:50.835 --> 00:16:52.975

not win tunnel models at this early stage.

359

00:16:53.165 --> 00:16:56.575

It's just computers. Uh, do I really trust that?

360

00:16:57.075 --> 00:16:58.495

Um, that's scary.

361

00:16:59.115 --> 00:17:01.615

So we get a hazard loss of control

362

00:17:01.615 --> 00:17:02.815

of the vehicle near the ground.

363

00:17:03.435 --> 00:17:05.615

Vortex ring stay is our cause effect.

364

00:17:05.975 --> 00:17:10.895

Complete loss of the aircraft and crew. Hi, easy, right?

365  
00:17:11.785 --> 00:17:13.695  
Don't even need to start going through everything.

366  
00:17:13.835 --> 00:17:16.545  
But we really go through the mitigations

367  
00:17:16.545 --> 00:17:20.705  
and we're like, huh, well let's take the pilot out, right?

368  
00:17:20.775 --> 00:17:22.785  
Pilot's no longer on board the aircraft,

369  
00:17:24.385 --> 00:17:26.005  
we should be able to bring it down, right?

370  
00:17:26.295 --> 00:17:27.685  
We're only talking about the vehicle,

371  
00:17:27.735 --> 00:17:29.525  
we're not talking about loss of human life.

372  
00:17:29.585 --> 00:17:34.165  
Now let's use a subscale to validate that CFD

373  
00:17:34.705 --> 00:17:36.885  
is what the engineers are telling us, correct?

374  
00:17:37.225 --> 00:17:38.605  
We go through and it's like, oh

375  
00:17:39.395 --> 00:17:41.405  
well the CFT iss way off, huh?

376  
00:17:41.865 --> 00:17:42.925  
Who would've thought that happened?

377  
00:17:43.825 --> 00:17:46.565  
And we're gonna create a giant pile of mattresses

378  
00:17:46.865 --> 00:17:48.325

to soften the landing, right?

379

00:17:49.395 --> 00:17:53.525

Yeah, that's gonna work out well. So low, we're down to low.

380

00:17:54.025 --> 00:17:56.965

So little bit of a facetious bit with the pile

381

00:17:56.965 --> 00:17:58.685

of mattresses, but you know,

382

00:17:58.735 --> 00:18:00.445

maybe it's not such a great idea.

383

00:18:01.185 --> 00:18:04.685

So hopefully none of the, the Harrier guys are in here

384

00:18:04.685 --> 00:18:06.245

who actually were on that aircraft.

385

00:18:07.075 --> 00:18:08.075

Nope.

386

00:18:09.785 --> 00:18:10.925

But everybody knows About it.

387

00:18:11.145 --> 00:18:15.165

Yes, but everybody knows about it. All right?

388

00:18:15.305 --> 00:18:17.565

So now we, we do something.

389

00:18:17.665 --> 00:18:20.645

So we're gonna make this easier for our people.

390

00:18:20.655 --> 00:18:22.565

We're not gonna just have that one sheet.

391

00:18:22.655 --> 00:18:24.325

We're gonna create a worksheet.

392

00:18:24.665 --> 00:18:27.045

So how many of you remember high school math class?

393

00:18:27.805 --> 00:18:30.845

Probably very, very easy for everyone in this room.

394

00:18:31.505 --> 00:18:34.445

Um, we would go through, you get problems like this.

395

00:18:36.105 --> 00:18:39.205

How do you answer it? Oh well the answer's 200 bags.

396

00:18:39.225 --> 00:18:42.285

And you'd write that on your paper, submit it.

397

00:18:42.505 --> 00:18:45.885

The teacher comes back with, show your work, right?

398

00:18:46.425 --> 00:18:49.445

You're like, ah, if I can do this in my head, why I have

399

00:18:49.445 --> 00:18:52.645

to show my work and here it is, whatever.

400

00:18:52.665 --> 00:18:53.925

I'm doing it to appease the teacher.

401

00:18:54.525 --> 00:18:55.565

I could do this in my sleep.

402

00:18:55.945 --> 00:18:57.525

Why do I really need to show my work?

403

00:18:58.705 --> 00:19:01.685

But we're thinking it's like, ah, it actually helps,

404

00:19:01.855 --> 00:19:03.765

especially for those newer people

405

00:19:04.065 --> 00:19:05.565

who haven't done this a lot before.

406

00:19:05.905 --> 00:19:08.165

You need to go through and actually show your work.

407

00:19:10.575 --> 00:19:14.195

So we take your normal one page, but we have it broken down

408

00:19:14.295 --> 00:19:15.355

before we get there.

409

00:19:15.615 --> 00:19:17.755

So we created this long worksheet.

410

00:19:18.275 --> 00:19:21.795

I say long, it's just a, uh, document that has questions

411

00:19:21.795 --> 00:19:24.755

that simulate your mind of an FTE

412

00:19:24.755 --> 00:19:26.235

or a pilot as you're going through.

413

00:19:26.495 --> 00:19:27.675

And so you think about this

414

00:19:27.775 --> 00:19:31.235

and it allows you a place to, to put all of that homework

415

00:19:31.305 --> 00:19:35.395

that you do that's not in a simple one page document.

416

00:19:38.255 --> 00:19:40.195

All right? So now we break it down.

417

00:19:40.365 --> 00:19:41.675

Sorry again for the eye chart.

418

00:19:43.615 --> 00:19:44.955

You can always come and watch the video

419  
00:19:45.005 --> 00:19:47.555  
later, but we break it down.

420  
00:19:47.975 --> 00:19:49.955  
All right, so we got a test plan, test points

421  
00:19:50.495 --> 00:19:52.475  
not necessarily specific to a technique,

422  
00:19:52.475 --> 00:19:53.835  
it's just all the test points we happen

423  
00:19:53.835 --> 00:19:54.875  
to be doing for this program.

424  
00:19:56.015 --> 00:19:59.435  
The hazard is rotor blade failure and detachment.

425  
00:20:00.855 --> 00:20:02.475  
We go through hazard.

426  
00:20:02.705 --> 00:20:05.515  
This is hazard number two of the series Breakdown.

427  
00:20:05.515 --> 00:20:09.675  
Our causes excessive stress due to wing wind loads.

428  
00:20:09.675 --> 00:20:12.315  
Vibration manufacturing defects are higher than

429  
00:20:12.315 --> 00:20:13.715  
predicted RPM usage.

430  
00:20:15.375 --> 00:20:17.715  
Ah, two causes, two causes for this hazard.

431  
00:20:17.935 --> 00:20:19.955  
So we talk about bird damage

432  
00:20:20.095 --> 00:20:22.795



and other debris that may um, come about.

433

00:20:24.125 --> 00:20:27.155

Where are the effects? So this is very simple.

434

00:20:27.455 --> 00:20:28.955

Our spreadsheet says,

435

00:20:29.095 --> 00:20:31.795

or our, um, worksheet says causes, Hey,

436

00:20:31.795 --> 00:20:34.635

why might the hazard happen then you think effects.

437

00:20:35.385 --> 00:20:38.195

What will be the effect if this is uncontrolled?

438

00:20:38.975 --> 00:20:40.435

And we just get people to think about it.

439

00:20:40.575 --> 00:20:44.555

So we blade detachment resulting in unlikely uncontrollable

440

00:20:44.555 --> 00:20:46.595

vehicle, um, shrapnel

441

00:20:46.595 --> 00:20:48.605

that may come off at a higher velocity.

442

00:20:49.755 --> 00:20:51.725

Then we start asking more questions

443

00:20:52.025 --> 00:20:54.965

and we yet determine the enlist the probability, um,

444

00:20:55.345 --> 00:21:00.205

of every cause justification on why that level was selected.

445

00:21:00.745 --> 00:21:04.085

And include considerations for repeated exposure.

446  
00:21:05.345 --> 00:21:08.085  
And we write a paragraph. No one in this room can read this.

447  
00:21:08.185 --> 00:21:09.725  
I'm not expecting you to.

448  
00:21:10.425 --> 00:21:12.805  
The idea is we don't just write a couple

449  
00:21:12.865 --> 00:21:15.525  
of like bullet points, details,

450  
00:21:15.575 --> 00:21:17.925  
explaining exactly your thought process.

451  
00:21:18.465 --> 00:21:19.725  
You can list it all out here.

452  
00:21:20.305 --> 00:21:23.365  
Um, this helps when you're coming to understand it later.

453  
00:21:23.545 --> 00:21:25.645  
And when you start getting questions about it,

454  
00:21:25.745 --> 00:21:27.285  
you've got everything documented.

455  
00:21:27.285 --> 00:21:28.325  
You've got your homework done.

456  
00:21:28.905 --> 00:21:30.925  
And we do the same thing with the severity.

457  
00:21:32.225 --> 00:21:34.325  
We write a paragraph for it.

458  
00:21:34.435 --> 00:21:36.685  
It's not just a simple, here's a couple

459  
00:21:36.685 --> 00:21:38.885

of bullets on why the severity is as it is.

460

00:21:40.305 --> 00:21:42.085

And then we do something a little different.

461

00:21:42.425 --> 00:21:45.645

Um, we come in, we talk about a human based risk

462

00:21:46.145 --> 00:21:48.325

or a non-human rate based risk

463

00:21:48.505 --> 00:21:50.725

and we have a slightly different, um,

464

00:21:50.755 --> 00:21:54.445

risk matrices depending on if it's human or non-human.

465

00:21:54.865 --> 00:21:57.525

Um, just because we value that human life so much more.

466

00:21:58.545 --> 00:22:02.045

And so we do that and we determine that hey, this hazard

467

00:22:02.145 --> 00:22:05.045

for us high risk are pre mitigation analysis.

468

00:22:06.165 --> 00:22:08.945

We then go through, we break it down some more. All right?

469

00:22:09.005 --> 00:22:13.745

So mitigations note if it's acceptable, reuse a,

470

00:22:14.005 --> 00:22:15.585

uh, mitigation if it's applicable.

471

00:22:15.765 --> 00:22:17.065

But we go through and want

472

00:22:17.125 --> 00:22:20.985

to mitigate each individual hazard or probability.

473  
00:22:23.815 --> 00:22:28.065  
Alright? So cause we start, we just RealList the cause

474  
00:22:28.065 --> 00:22:30.545  
that we had from the first page and we go through

475  
00:22:30.765 --> 00:22:31.785  
and we mitigate.

476  
00:22:32.285 --> 00:22:34.065  
So we have several mitigations.

477  
00:22:34.205 --> 00:22:37.545  
We include links to specific limitations

478  
00:22:37.545 --> 00:22:39.025  
that the aircraft has.

479  
00:22:39.085 --> 00:22:42.225  
We include links to um, maybe a memo

480  
00:22:42.415 --> 00:22:45.025  
that our engineering team pro, uh, had.

481  
00:22:45.205 --> 00:22:47.665  
So we have all of that data now referenced

482  
00:22:48.005 --> 00:22:49.265  
and can refer to it later.

483  
00:22:50.165 --> 00:22:51.425  
So we go from occasional

484  
00:22:51.445 --> 00:22:55.305  
or probability of occasional to remote cause alright,

485  
00:22:55.485 --> 00:22:57.625  
the damage is, uh, from bird strike

486  
00:22:57.625 --> 00:22:59.945

or other debris go through do the same thing.

487

00:22:59.945 --> 00:23:02.785

We're gonna conduct a fo sleep prior to the test.

488

00:23:03.355 --> 00:23:06.065

Brown crew is gonna monitor for bird activity in the area.

489

00:23:06.645 --> 00:23:09.545

Um, we're going to have some inspections to make sure

490

00:23:09.615 --> 00:23:12.105

that the blades on this vehicle are okay

491

00:23:12.445 --> 00:23:14.145

before we even get into it.

492

00:23:14.145 --> 00:23:16.905

So it's not like it's gonna just fly off on its own.

493

00:23:18.125 --> 00:23:19.185

And we include our checklist.

494

00:23:19.685 --> 00:23:23.345

And this one of course breaks down to occasional from

495

00:23:23.565 --> 00:23:25.545

or to improbable from occasional.

496

00:23:26.885 --> 00:23:28.905

And of course we gotta continue at breaking it down.

497

00:23:29.685 --> 00:23:31.385

So how do you reduce the severity we go through

498

00:23:31.385 --> 00:23:33.145

and we follow the same process,

499

00:23:33.725 --> 00:23:35.145

but we're listing things out.

500  
00:23:35.355 --> 00:23:40.265  
We're going through the details in this, um, form so

501  
00:23:40.265 --> 00:23:44.385  
that we don't really have to do it in the THA type form.

502  
00:23:44.715 --> 00:23:47.125  
We're listing it all out, making sure it's all there.

503  
00:23:48.305 --> 00:23:50.365  
All right. So we even have this nice little

504  
00:23:50.375 --> 00:23:51.645  
whiteboard document.

505  
00:23:52.065 --> 00:23:54.325  
Um, by the way, chat, GPT

506  
00:23:54.955 --> 00:23:56.765  
does way better pictures than I

507  
00:23:56.765 --> 00:23:57.805  
could draw on the whiteboard.

508  
00:23:57.865 --> 00:24:00.525  
So I'm using theirs instead of my little chicken scratch.

509  
00:24:02.025 --> 00:24:03.045  
No idea if this is right.

510  
00:24:03.105 --> 00:24:05.285  
It just produced a di uh, picture for me.

511  
00:24:05.665 --> 00:24:08.365  
So we have everybody stand far away from the vehicle.

512  
00:24:08.665 --> 00:24:10.725  
The pilot actually has physical barriers

513  
00:24:10.915 --> 00:24:12.605

because he has to be a little closer,

514

00:24:12.865 --> 00:24:15.445

but that, uh, prevents a blade in the event

515

00:24:15.445 --> 00:24:17.645

that it did detach from, uh, impacting him.

516

00:24:18.105 --> 00:24:20.885

Uh, the minimum crew is going to be outside during testing.

517

00:24:21.465 --> 00:24:23.125

We go catastrophic to major.

518

00:24:23.505 --> 00:24:27.405

We do the same thing for impact with the ground.

519

00:24:28.145 --> 00:24:32.275

But we realize that there are no mitigations for this.

520

00:24:33.025 --> 00:24:36.635

Like if we lose control of the vehicle,

521

00:24:38.275 --> 00:24:40.085

there's nothing we're gonna be able

522

00:24:40.085 --> 00:24:44.045

to do based on the immaturity of the vehicle early on.

523

00:24:44.515 --> 00:24:49.485

Some of the, uh, loss of a rotor type features that

524

00:24:50.125 --> 00:24:52.285

a lot of the other companies you've seen, um,

525

00:24:52.745 --> 00:24:53.845

you know, they have those available.

526

00:24:53.985 --> 00:24:56.405

But for this, we're not there yet. We're early.

527

00:24:57.515 --> 00:24:59.485

It's just gonna stay catastrophic.

528

00:24:59.755 --> 00:25:01.205

There's nothing we can do about it.

529

00:25:02.115 --> 00:25:04.005

Emergency procedures, again, we work

530

00:25:04.005 --> 00:25:05.285

through those, we write 'em out.

531

00:25:05.625 --> 00:25:07.365

So we have the details here,

532

00:25:07.945 --> 00:25:11.165

but we think we get it down, we get it down to medium.

533

00:25:14.025 --> 00:25:16.125

All right? Now of course, you know, with everything

534

00:25:16.125 --> 00:25:19.855

that you set up new, you have well

535

00:25:20.735 --> 00:25:22.545

long ago referred to 'em as problems.

536

00:25:22.975 --> 00:25:23.985

Then later we said,

537

00:25:24.005 --> 00:25:26.665

oh well this is a challenge Now all the management people

538

00:25:26.725 --> 00:25:28.505

say, Hey, it's an opportunity, right?

539

00:25:28.735 --> 00:25:31.625

Opportunity for you to succeed. Show us how you succeed.

540

00:25:31.965 --> 00:25:35.545



Um, we started off with an attempt to differentiate

541

00:25:35.655 --> 00:25:39.665

between a human based risk and a non-human based risk.

542

00:25:40.125 --> 00:25:43.065

Um, maybe it's more acceptable, you know, for us,

543

00:25:43.065 --> 00:25:45.225

because a human's not involved with this,

544

00:25:46.365 --> 00:25:48.465

really all it did was shift things.

545

00:25:48.685 --> 00:25:52.065

So that avoid section now moves to high

546

00:25:52.665 --> 00:25:55.105

a high now moves to to medium.

547

00:25:56.365 --> 00:25:57.825

Um, but when we started doing

548

00:25:57.825 --> 00:25:58.945

and putting these all together,

549

00:25:59.265 --> 00:26:00.785

'cause we create these big worksheets,

550

00:26:00.785 --> 00:26:04.465

but we do have to get them down to a more manageable THA.

551

00:26:04.685 --> 00:26:07.345

And so when we start combining 'em, we realize that well

552

00:26:08.835 --> 00:26:11.495

all the things we do have some level of human

553

00:26:11.685 --> 00:26:13.175

that we have to be concerned about.

554

00:26:13.465 --> 00:26:15.855

Maybe not somebody onboard an aircraft

555

00:26:15.925 --> 00:26:16.935

with a remote vehicle,

556

00:26:17.635 --> 00:26:20.855

but there are bystanders, there are different facilities.

557

00:26:20.945 --> 00:26:24.215

We're not necessarily doing this in like a desert

558

00:26:24.305 --> 00:26:27.015

where nobody is gonna be around for the next 50 miles.

559

00:26:27.435 --> 00:26:30.055

Um, so we have to consider those aspects.

560

00:26:30.115 --> 00:26:34.335

So it really just, it's just a change in severity.

561

00:26:34.795 --> 00:26:38.135

So instead of having these two separate worksheets,

562

00:26:38.155 --> 00:26:42.055

two separate risk matrices that we follow, two separate ths,

563

00:26:42.315 --> 00:26:46.045

we just have to think of it as a change in our severity.

564

00:26:46.585 --> 00:26:48.205

Um, so then we can compress it

565

00:26:48.205 --> 00:26:49.885

and just worry about one document.

566

00:26:49.885 --> 00:26:51.045

We don't have to worry about two.

567

00:26:52.345 --> 00:26:55.445

Um, we tried to apply this to all testing,

568

00:26:55.745 --> 00:26:56.765

not just flight testing.

569

00:26:57.345 --> 00:26:59.525

Um, but that was really too much

570

00:27:00.425 --> 00:27:02.565

for simple ground test articles.

571

00:27:02.985 --> 00:27:07.675

Um, more complex ground test articles, big things

572

00:27:07.675 --> 00:27:08.955

with big spinning blades.

573

00:27:09.095 --> 00:27:11.155

Yes, little things that we're doing in a lab.

574

00:27:11.785 --> 00:27:13.155

This is, this is too much.

575

00:27:13.415 --> 00:27:16.395

You know, we really need to set the standard for

576

00:27:16.975 --> 00:27:19.915

how we handle things that is applicable to

577

00:27:19.915 --> 00:27:21.275

what we're actually doing.

578

00:27:21.775 --> 00:27:26.435

Um, and so we just developed a little simple questionnaire.

579

00:27:26.775 --> 00:27:28.395

So we simplified it down.

580

00:27:28.455 --> 00:27:30.755

We made it easier when we're doing a lab test,

581  
00:27:30.895 --> 00:27:33.755  
it really is like fill out, do you have rotating parts?

582  
00:27:33.775 --> 00:27:34.955  
If you don't have rotating parts,

583  
00:27:34.955 --> 00:27:36.315  
well hey, you don't have to deal with that.

584  
00:27:36.415 --> 00:27:38.995  
But if you have the chance of fluid, like

585  
00:27:39.555 --> 00:27:41.435  
squirting out everywhere, hey you gotta take some

586  
00:27:41.435 --> 00:27:42.875  
mitigations and work through that.

587  
00:27:43.015 --> 00:27:46.475  
So we made it easier for the lab guys, um, than having to go

588  
00:27:46.475 --> 00:27:47.635  
through this full process

589  
00:27:47.705 --> 00:27:49.155  
that we're gonna do for flight test.

590  
00:27:50.945 --> 00:27:52.885  
Um, and because we're a new startup,

591  
00:27:52.945 --> 00:27:55.805  
we don't necessarily have all the other processes in place.

592  
00:27:56.425 --> 00:27:58.925  
Um, we ended up using a test hazard analysis

593  
00:27:58.925 --> 00:28:00.845  
to cover operational hazards

594  
00:28:01.105 --> 00:28:04.085

and that just, it wasn't great, it was clunky.

595

00:28:04.465 --> 00:28:07.405

Um, it was just working, really working through

596

00:28:07.985 --> 00:28:09.005

our spreadsheet

597

00:28:09.065 --> 00:28:12.925

or our worksheet, um, in order to come up with things

598

00:28:12.925 --> 00:28:14.765

that we then give to the maintenance team, Hey,

599

00:28:14.865 --> 00:28:16.085

you need to go do this.

600

00:28:16.155 --> 00:28:17.245

This is the hazards.

601

00:28:17.425 --> 00:28:19.325

And helping them to understand the hazards,

602

00:28:19.385 --> 00:28:22.925

but it really wasn't a good venue, uh, for doing that.

603

00:28:23.025 --> 00:28:25.445

And so we've done lots more on just creating separate

604

00:28:25.595 --> 00:28:28.005

operational type documents on its own.

605

00:28:29.865 --> 00:28:34.805

So a couple of conclusions, um, document their details.

606

00:28:35.185 --> 00:28:39.205

So for everyone here, you know, a THA is a single sheet

607

00:28:39.205 --> 00:28:42.125

of paper, but there's so much more behind it,

608  
00:28:42.305 --> 00:28:45.205  
making sure you're putting all that information together

609  
00:28:45.545 --> 00:28:48.565  
and keeping it in a concise place that when you go

610  
00:28:48.565 --> 00:28:50.765  
to your review boards, you're non advocate reviews

611  
00:28:50.785 --> 00:28:53.445  
or even the brief and somebody's like, Hey,

612  
00:28:53.605 --> 00:28:55.325  
I got a question, I don't remember.

613  
00:28:55.385 --> 00:28:58.605  
Or How are you handling that? It's very easy to go in.

614  
00:28:58.605 --> 00:29:01.045  
It's like, yep, we've got this covered, we followed this.

615  
00:29:01.505 --> 00:29:02.925  
Um, here's the actual memo

616  
00:29:02.975 --> 00:29:05.045  
where engineering tells us this is all right.

617  
00:29:05.305 --> 00:29:06.525  
And you can go through all those things

618  
00:29:06.525 --> 00:29:07.885  
and it's really easy for you.

619  
00:29:08.985 --> 00:29:12.325  
Now for the more experienced companies, you know,

620  
00:29:12.505 --> 00:29:13.645  
we talk about a lot.

621  
00:29:14.335 --> 00:29:16.005

Don't just do it like you did before.

622

00:29:16.425 --> 00:29:17.925

You can't just copy and paste.

623

00:29:18.755 --> 00:29:20.685

Lots of these forms are filled with, Hey,

624

00:29:20.685 --> 00:29:22.405

we picked this thing up from 20 years ago,

625

00:29:22.405 --> 00:29:23.525

we're gonna do the same test.

626

00:29:23.545 --> 00:29:25.765

And found out it wasn't exactly, um,

627

00:29:25.985 --> 00:29:27.605

the same as it was before.

628

00:29:29.465 --> 00:29:33.365

And for the inexperienced companies, hey, you may need

629

00:29:33.365 --> 00:29:37.205

to consider things outside of a traditional THA, um,

630

00:29:37.475 --> 00:29:39.165

Jeff just hit on a lot of that.

631

00:29:39.625 --> 00:29:42.685

Uh, it may not be the best method for you.

632

00:29:43.025 --> 00:29:45.285

It could be a good starting point for you to think about,

633

00:29:45.505 --> 00:29:47.285

but these are complex systems.

634

00:29:47.465 --> 00:29:48.805

So how do you get through that?

635

00:29:49.305 --> 00:29:50.645

And your severity

636

00:29:50.665 --> 00:29:53.925

and probability definitions may be very different

637

00:29:54.235 --> 00:29:56.525

because of what you're doing than

638

00:29:56.755 --> 00:29:58.845

what may be a traditional company has done

639

00:29:59.165 --> 00:30:02.325

before, maybe even what you've done at a traditional company

640

00:30:02.325 --> 00:30:06.405

before moving, um, into a kind more inexperienced company.

641

00:30:07.905 --> 00:30:11.435

So with that, I'm gonna turn it over to questions.

642

00:30:13.625 --> 00:30:15.715

Yeah, just you mentioned there's a prototype.

643

00:30:15.875 --> 00:30:18.995

I have no hard data on your, oh,

644

00:30:20.015 --> 00:30:21.595

You mentioned as a prototype,

645

00:30:21.595 --> 00:30:25.875

you had no hard data on your, um, time between failures.

646

00:30:25.875 --> 00:30:27.635

Just wondering if you did any failure modes

647

00:30:27.635 --> 00:30:30.635

and effects analysis or tried to look at component level

648

00:30:30.695 --> 00:30:32.955



or system level and how those, how those stack up.

649

00:30:32.955 --> 00:30:36.075

Right. Um, we were able to do some of that.

650

00:30:36.255 --> 00:30:38.915

Um, so we started looking at, um, we try

651

00:30:38.915 --> 00:30:40.555

to use like COTS type parts.

652

00:30:40.655 --> 00:30:42.355

And so you go through the documentation

653

00:30:42.355 --> 00:30:45.795

and you're like, okay, the manufacturer says this part's

654

00:30:45.795 --> 00:30:49.235

here and it's got, you know, this level of reliability,

655

00:30:49.575 --> 00:30:53.555

but we're not using it exactly in the manner that they

656

00:30:54.135 --> 00:30:55.355

had produced it for.

657

00:30:55.405 --> 00:30:58.915

Right? So I'm using an electric motor, electric battery

658

00:30:59.345 --> 00:31:01.795

that may just be, uh, used

659

00:31:01.795 --> 00:31:04.915

for a more traditional aviation application, um,

660

00:31:05.125 --> 00:31:07.235

where it's only for starting if you really need it,

661

00:31:07.295 --> 00:31:09.395

but I'm using it for juice all the time

662

00:31:09.455 --> 00:31:10.995  
and it's not necessarily like that.

663

00:31:11.055 --> 00:31:13.915  
So we have to consider those type of

664

00:31:14.585 --> 00:31:16.075  
like little deviations.

665

00:31:16.375 --> 00:31:18.875  
We can start with what the manufacturer provides,

666

00:31:18.875 --> 00:31:23.595  
but we kind of have to consider alternates as well. Yes.

667

00:31:24.255 --> 00:31:27.035  
Uh, so toward the end, uh, you were talking about

668

00:31:28.895 --> 00:31:30.635  
trying to use tpha for everything

669

00:31:30.655 --> 00:31:31.915  
and then everything you applied it to,

670

00:31:31.915 --> 00:31:33.555  
you're like, oh, this doesn't apply.

671

00:31:34.165 --> 00:31:36.115  
Which kind of makes me think,

672

00:31:36.905 --> 00:31:40.115  
does do tpha still apply to test?

673

00:31:40.345 --> 00:31:44.315  
Like, I mean if, if you're trying to apply this thing

674

00:31:44.655 --> 00:31:46.915  
to these other things and it's, it's clunky

675

00:31:46.915 --> 00:31:48.835

and it's difficult and it takes too much time

676

00:31:48.935 --> 00:31:52.675

and all the things that people always say about tpha, like

677

00:31:52.775 --> 00:31:55.515

so uh, why stick with tpha?

678

00:31:56.015 --> 00:31:58.395

Ah, so it, we still use it

679

00:31:58.395 --> 00:32:00.755

and still find great benefit in flight test.

680

00:32:01.175 --> 00:32:03.195

Um, and working through these things,

681

00:32:03.285 --> 00:32:05.955

especially the early brainstorming, um,

682

00:32:06.185 --> 00:32:08.035

with our engineering colleagues

683

00:32:08.035 --> 00:32:10.035

who have designed the system, um,

684

00:32:10.035 --> 00:32:13.115

because they have really no experience with

685

00:32:13.835 --> 00:32:16.155

actually thinking about how the hazards happen.

686

00:32:16.615 --> 00:32:19.435

Um, severities probabilities, they just think, oh,

687

00:32:19.555 --> 00:32:23.155

I designed this system, it's gonna work perfectly, um,

688

00:32:23.155 --> 00:32:24.995

because I designed it and I know what I'm doing.

689

00:32:25.615 --> 00:32:28.435

Um, but we have to like kind of pry it out of them.

690

00:32:28.535 --> 00:32:30.595

So working through these steps we do find

691

00:32:30.615 --> 00:32:31.675

is really beneficial.

692

00:32:32.135 --> 00:32:35.915

Um, it's the smaller type ground test articles

693

00:32:35.915 --> 00:32:39.885

where it's like, eh, this is not really applicable for

694

00:32:39.885 --> 00:32:40.965

that, that we tried to.

695

00:32:41.425 --> 00:32:44.605

Um, but getting through like thinking about humans

696

00:32:44.745 --> 00:32:48.045

and humans involved and thinking about if this vehicle goes

697

00:32:48.155 --> 00:32:49.845

outside of its designated area,

698

00:32:50.055 --> 00:32:53.845

those are all like general flight test THA things

699

00:32:54.115 --> 00:32:56.445

that we feel is still very applicable for this process.

700

00:32:58.025 --> 00:33:01.085

All I'll foot stomp, I'll foot stomp what I said before.

701

00:33:01.385 --> 00:33:05.445

The, the benefit of a THA isn't the paper, it's the exercise

702

00:33:05.585 --> 00:33:07.565

of saying, okay, what are we gonna do?

703

00:33:08.475 --> 00:33:10.885

Alright. Um, and then I know we're on schedule.

704

00:33:10.985 --> 00:33:12.445

So one last thing. If any

705

00:33:12.445 --> 00:33:14.445

of you remember Walter the watermelon

706

00:33:14.465 --> 00:33:18.685

who made an appearance at last year's, uh, conference?

707

00:33:18.795 --> 00:33:21.405

Well, you know, he didn't make the the trip today,

708

00:33:21.505 --> 00:33:24.205

but he really was a great dinner guest for us,

709

00:33:24.505 --> 00:33:27.285

so, all right. Thank you everyone.

710

00:33:27.935 --> 00:33:28.605

Thank you Taylor.

711

00:33:32.995 --> 00:33:34.245

Okay, yes, cut and paste.

712

00:33:34.245 --> 00:33:36.205

That's the bane of, uh, the industry.

713

00:33:36.325 --> 00:33:37.445

I think I see that all the time.

714

00:33:37.905 --> 00:33:39.645

Uh, so we are ahead of schedule,

715

00:33:39.775 --> 00:33:41.485

which probably means I'm doing an okay job,

716

00:33:41.895 --> 00:33:42.965  
which I didn't mean to do,

717

00:33:42.985 --> 00:33:44.405  
but, so we're 10 minutes ahead,

718

00:33:44.405 --> 00:33:46.605  
so we're gonna take the 30 minute coffee break

719

00:33:46.665 --> 00:33:48.045  
and we'll start 10 minutes early.

720

00:33:48.465 --> 00:33:49.845  
So you'll hear the chimes go off

721

00:33:49.845 --> 00:33:51.365  
and that should be about 10 till.

722

00:33:51.905 --> 00:33:53.325  
So have a good coffee break

723

00:33:53.325 --> 00:33:54.685  
and we'll see you back 10 in 30 minutes.